

**AMENDMENT NO. 3
CONTRACT NO. 455-24-1003N FOR
WELL PLUGGING & RELATED SERVICES
BETWEEN
THE RAILROAD COMMISSION OF TEXAS AND
MEANS OIL COMPANY, LLC**

THIS AMENDMENT NO. 3 to Contract No. 455-24-1003N (“Contract”) is entered into by and between the State of Texas, acting through the Railroad Commission of Texas (“RRC”), located at 1701 N. Congress Ave., Austin, Texas 78701 and Means Oil Company, LLC (“Contractor”), located at 429 Southeast Drive, Corsicana Texas 75110 (individually, “Party”; collectively, “Parties”).

WHEREAS, SECTION 7.06. of the Contract provides the Parties may amend the Contract through written agreement; and

WHEREAS, on August 17, 2025, the Parties executed **Amendment No. 1** to the Contract to modify section **2.01. Contract Award.**, subparagraph (a.) to exercise renewal option one (1) of four (4) to continue the Contract through August 31, 2026, and to modify section **3.01. CONTRACT LIMIT, FEES AND EXPENSES.**, changing the not-to-exceed amount of the Contract from ONE MILLION FIVE HUNDRED THOUSAND DOLLARS AND ZERO CENTS (\$1,500,000.00) to TWO MILLION DOLLARS AND ZERO CENTS (\$2,000,000.00), as approved by RRC Commissioners on June 17, 2025.

WHEREAS, on December 2, 2025, the Parties executed **Amendment No. 2** to the Contract to modify Section **3.01. CONTRACT LIMIT, FEES AND EXPENSES.**, changing the not-to-exceed amount of the contract from TWO MILLION DOLLARS AND ZERO CENTS (\$2,000,000.00) to TWO MILLION SEVEN HUNDRED FIFTY THOUSAND DOLLARS AND ZERO CENTS (\$2,750,000.00), as approved by the RRC Commissioners on October 28, 2025.

WHEREAS, the Parties desire to further amend the Contract terms to their mutual benefit to reflect changed circumstances.

NOW, THEREFORE, the Parties agree to amend the Contract as follows:

1. **SECTION 3.01. CONTRACT LIMIT, FEES AND EXPENSES.**, is deleted in its entirety and replaced with the following:

“CONTRACT LIMIT, FEES AND EXPENSES. The total amount of fees to be paid by RRC to Contractor under the Contract through the Contract Term shall not exceed **FOUR MILLION TWO HUNDRED FIFTY THOUSAND DOLLARS AND ZERO CENTS (\$4,250,000.00)**, the total of which includes the current NTE amount of **TWO MILLION SEVEN HUNDRED AND FIFTY THOUSAND DOLLARS AND ZERO CENTS (\$2,750,000.00)**, as approved by RRC Commissioners on October 28, 2025, plus the addition of **ONE MILLION FIVE HUNDRED THOUSAND DOLLARS AND ZERO CENTS (\$1,500,000.00)**, as approved by RRC Commissioners on May 12, 2026.”

Except as expressly amended above, all provisions of the Contract, as amended, remain in full force and effect. In the event of a conflict among provisions of the Contract, the order of precedence shall be: this Amendment No. 3; then Amendment No. 2; then Amendment No. 1; and then the original Contract in accordance with section **1.03. ORDER OF PRECEDENCE.**, therein.

IN WITNESS WHEREOF, the Parties hereto have made and executed this Amendment No. 3 to the Contract to be effective as of the date of the last Party’s signature hereto. By signatures below, each signatory represents and warrants that they have the authority to amend the Contract on behalf of the respective Parties.

RAILROAD COMMISSION OF TEXAS



Wei Wang
Executive Director

Date: 6/3/26

MEANS OIL COMPANY, LLC

Signed by:
Charles A Means

Charles A Means,
Owner/Operator MOCLLC

Date: 5/26/2026

RRC use only below this line.

Division Director: DS
Chief Administrative Officer: CS
Director of Operations: TL
Office of General Counsel: FL

Date: 5/21/2026
Date: 5/21/2026
Date: 5/21/2026
Date: 5/21/2026